

## UTTERBY PARISH COUNCIL RISK MANAGEMENT -

Reviewed: 12 May 2026

To provide services for, and manage and maintain the assets of, the village/town of Utterby, within the resources provided by the annual precept and other incomes, taking into account the wishes of the residents and obtaining value for money.

### Risk Level Matrix

Likelihood	
1	Unlikely to happen, once in 20 years or more
2	Unlikely to happen, once in 10 years or more
3	Likely to happen, once in 4 years or more
4	Very likely to happen, once a year or happened recently

Impact	
1	Temporary of minor impact on Council (finance or reputation) and impact lasts less than a month
2	Some impact on Council (finance or reputation) and impact lasts less than three months
3	Substantial impact on Council with consequences (finance or reputation) with impact up to a year
4	Significant impact on Council with consequences (finance or reputation) with impact over a year

Likelihood x impact	1	2	3	4
1	1	2	3	4
2	2	4	6	8
3	3	6	9	12
4	4	8	12	16

Risk	Measures
1-4	Overall risk is low, regular monitoring but action not urgent
6-9	Overall risk is medium, monitoring essential and action required to mitigate risks
12-16	Overall risk is high, essential action is required immediately to manage risk.

Aim	Risk	Method used to Minimise Risk	Person(s) Responsible	Current Risk Likelihood x Impact	Action needed
<p><b>1.</b> To ensure compliance with the Acts of Parliament, Council's financial regulations and code of conduct.</p>	1. Lack of knowledge of regulations and codes.	Ensure that all Councillors have copies of relative Acts, Code of Conduct, and Standing Orders. Highlight essential parts and provide training where possible.	Clerk/RFO	2x4=8	
	2. Absence of standing orders	Ensure that Standing Orders are produced, understood by councillors, and reviewed at least once per year.	Clerk/RFO	2x4=8	
	3. Actions by the PC outside its powers as set out by Parliament.	As at 1 above, but ensure that powers are highlighted or extracted into effective summary.	Clerk/RFO	2x4=8	
	4. Lack of commitment to regulations and procedures.	Regular reference to appropriate regulations in agenda items. Delegation of responsibilities to individual councillors.	Clerk/RFO	2x4=8	
	5. Items purchased without proper quotation or tendering procedures, resulting in accusations of commercial favoritism.	Ensure that all councillors are aware of regulations re quotations/ estimates and full tender procedures. All purchase costs over £500 require 3 quotations where possible. For purchases under £500 quotations are required where feasible (cost and availability). See Financial Regulations for full information	Clerk/RFO	2x4=8	
	6. Payments made without prior approval and adequate control.	Ensure all payments are approved in Council meetings and recorded in minutes. See Financial Regulations for payment not approved in Council Meetings. Keep cash payments by the Clerk and Councillors for expenses (i.e. stationery) to a minimum, and avoid if possible. No cash payments to contractors.	Clerk/RFO	1x4+=4	
	7. Lack of control of signatories to cheques.	Keep authorised signatories to a minimum but consistent with practicalities. Ensure at least two signatories are not connected to regular payments made i.e. reimbursement of expenses	Clerk/RFO	4x2=8	
	8. VAT not properly claimed.	Ensure Clerk has good knowledge of regulations and method to claim VAT	Clerk/RFO	2x2=4	
			Clerk/RFO		

<p><b>2.</b> To identify and regularly review the Council's priorities.</p>	<p>1. Lack of knowledge of setting objectives, setting priorities, and identifying risks to their achievement.</p> <p>2. Lack of commitment by council members</p> <p>3. No risk analysis carried out.</p> <p>4. No steps taken to combat identified risks</p>	<p>All councillors to be made aware of need for objectives and identification of risk. Attend training sessions if practicable.</p> <p>Add risk assessment to agenda annually, reviewing particular items, and results against those items.</p> <p>Ensure that completion of the risk assessment is given high priority, as a requirement of the Audit Commission</p> <p>As at 2 above.</p>	<p>Councillors</p> <p>Clerk/RFO</p> <p>Clerk/RFO</p> <p>Clerk/RFO</p>	<p>3x1=3</p> <p>3x1=3</p> <p>2x3=6</p> <p>2x3=6</p>	
<p><b>3.</b> To influence other council departments and Government organisations to fulfil the requirements of the Parish population.</p>	<p>1. Lack of effective lines of communication with other organisations.</p> <p>2. Lack of effective lines of communication with parishioners.</p> <p>3. Lack of preparation on subjects requiring influence.</p> <p>4. Lack of confidence by Parish Councillors.</p>	<p>Note all communication lines which are essential or beneficial and make information available to all councillors. Establish contacts by name.</p> <p>Take every opportunity to publicise role of Parish Council. Publish and distribute Utterby Voice, website and social media. Use Notice Boards and produce flyers for information.</p> <p>Use key issues to raise profile of PC and to test parishioners' views. Create Annual PC plan and put to parishioners for comment.</p> <p>Ensure all councillors are aware of need for careful research and are guided as to where to obtain relevant information.</p> <p>Where possible encourage experienced councillors to assist new councillors to establish essential contacts.</p>	<p>Clerk/RFO</p> <p>Clerk/RFO Councillors</p> <p>Clerk/RFO Chair</p> <p>Clerk/RFO</p> <p>Clerk/RFO</p>	<p>2x2=4</p> <p>2x2=4</p> <p>4x2=8</p> <p>3x2=6</p> <p>2x2=4</p>	
<p><b>4.</b> To ensure that all councillors are aware of their responsibilities, and possible liabilities, and to provide adequate</p>	<p>1. Lack of knowledge of possible culpability of councillors.</p> <p>2. Lack of education of Councillors regarding culpability.</p>	<p>Creation of standing orders and familiarisation with those where greatest risk occurs.</p>	<p>Clerk/RFO</p> <p>Clerk/RFO</p>	<p>2x3=6</p> <p>2x3=6</p>	

insurance cover for all possible risks.	3 Inadequate insurance cover taken out – property, personal liability, employer’s liability.	Where possible delegate responsibility to one or two councillors to assist new councillors to understand culpability. Attend any training courses available.  Review risk assessment by including on agenda annually. Request that an individual councillor assesses insurance cover & risks.	Clerk/RFO Chair	3x3=9	
5. To keep appropriate books of account accurately and up-to-date through out the financial year.	<p>1. Lack of knowledge of accounting requirements</p> <p>2. Lack of commitment to accounting requirements.</p> <p>3. Inaccuracies in recording amounts and totals in books of account. Bank reconciliations not carried out.</p> <p>4. Inadequate control of cash receipts and payments.</p> <p>5. Books of account not kept up to date/ invoices not posted promptly.</p> <p>6. Internal controls not in place or not operated.</p>	<p>Ensure all councillors are familiar with current financial regulations and council’s Standing Orders. Regularly review Standing Orders and Financial Regs. Appoint two separate Councillors to check the financial management on a quarterly basis.</p> <p>Clerk/RFO to produce financial monitoring report on a quarterly basis. Internal audit report to be made available to all councillors and any recommendations to be acted upon promptly.</p> <p>Clerk/RFO to ensure that books of account are formatted in such a way that internal controls are included and activated. Regular internal checks to advise on internal controls required.</p> <p>Avoid cash payments and receipts, if possible, for expenses. No petty cash system or cash payment to contractors is to be used.</p> <p>Regular checks by RFO and internal Designated Councillor. Financial monitoring report ever quarter at PC meetings.</p> <p>As at 5 above.  As at 5 above.</p>	<p>Clerk/RFO Chair</p> <p>Clerk/RFO</p> <p>Clerk/RFO</p> <p>Clerk/RFO</p> <p>Clerk/RFO Designated Councillor</p> <p>Clerk/RFO Designated Councillor Designated Councillor</p>	<p>2x3=6</p> <p>2x3=6</p> <p>2x3=6</p> <p>3x2=6</p> <p>2x2=4</p> <p>2x2=4</p>	

	7. Payments missed or delayed due to Clerk taken ill or leaves without replacement	Designated Councillor to oversee the processing of urgent payments and to contact LALC for temporary Clerk RFO cover.		4x3=12	
6. To ensure that payments made from council funds and the use of assets, represent value for money, are adequately managed, and comply generally with the wishes of the residents.	1. Lack of knowledge of wishes of residents.	Ensure residents are consulted on all major financial issues through Utterby Voice, website and social media.	Clerk/RFO	3x2=6	
	2. Use of funds not giving value for money.	Effective budget planning processes. Creation of annual plan after consultation process. Creation of outline 2/3-year plan.	Clerk/RFO Chair /Councillors	3x2=6	
	3. Use of funds not in accordance with the wishes of the residents.	Parish Council to review when setting budgets and Precept	Clerk/RFO Chair /Councillors	3x2=6	
7. To ensure that the annual precept requirement results from an adequate budgetary process; progress against the budget is regularly monitored; and reserves are appropriate.	1. Lack of knowledge of budgetary process, and of Council regulations.	Include regulations in Standing Orders issued to all councillors. Place item on agenda early in year to remind councillors of budget process and actions required.	Clerk/RFO	2x3=6	
	2. Lack of commitment to budgetary process.	Delegate responsibility for managing initial budgetary process to a Chair and Clerk/RFO.	Clerk/RFO Chair	2x3=6	
	3. Inadequate consideration of requirements for annual precept	Involve all councillors in continued budgetary process, not solely the Clerk/RFO	Clerk/RFO Councillors	2x3=6	
	4. Calculation not in accordance with Council regulations.	Place item on agenda early in year to remind councillors of budget process and actions required.	Clerk/RFO Councillors	2x3=6	
	5. Inadequate internal controls with regard to monitoring expenditure.	Start consideration of need at least 4 months prior to submission date. Create annual and 2/3 plans to assist in process.	Clerk/RFO Councillors	2x3=6	
	6. Reserves too low.	Checks by RFO and Designated Councillor Financial and budget progress reports to all PC meetings.	Clerk/RFO Councillors	1x4=4	
8. To explore all possible sources of income, and ensure that expected income is fully received.	1. Receipts not banked or not banked promptly.	Regular checks by councillor appointed as RFO. Designated Councillor to check  Regular checks by RFO.	Clerk/RFO Councillors		

	2. VAT claims not made promptly or made incorrectly.	Designated Councillor to check	Clerk / Designated Councillor		
9. To ensure that salary paid to employee and amounts paid to contractors are paid in line with council regulations, and are adequately monitored.	1. Inappropriate rate of pay to employees.	Ensure employee regulations are available and understood by Clerk/RFO. Designated Councillor to check	Clerk/RFO Designated Councillor	2x4=8	
	2. Tax and NI arrangements not in accordance with regulations.	As at 1 above.	Clerk/RFO Designated Councillor	2x4=8	
	3. Amounts paid to contractors not in accordance with contract and inadequately monitored.	Internal audit checks. Checks by Clerk/RFO. Designated Councillor to monitor contract work carried out.	Clerk/RFO Designated Councillor	2x4=8	
10. To ensure that year end accounts are prepared on the correct accounting basis, on time, and supported by an adequate audit trail.	1. Lack of knowledge of Council regulations and procedures.	Ensure Councillors are aware of Financial Regulations and Standing Orders. Attend training seminars where available.	Clerk/RFO Designated Councillor	2x3=6	
	2. Late or non- submission of annual accounts.	Clerk/RFO to monitor progress against timetable and report to PC meetings.	Clerk/RFO Designated Councillor	2x3=6	
	3. Year end accounts not prepared, inaccurate, or not in accordance with Council requirements.	Checks by Clerk/RFO Designated Councillor to check Internal auditor to audit accounts and complete part of Audit Return.	Clerk/RFO Designated Councillor	2x3=6	
	4. Inadequate audit trail from records to final accounts.	As at 3 above.	Clerk/RFO Designated Councillor	2x3=6	
11. To identify, value, and maintain all the assets of the Parish Council, and ensure that asset register is complete, accurate and properly maintained.	1. Lack of knowledge of assets of Parish Council.	Ascertain and record all assets for which Parish Council is responsible. Create permanent asset register.	Clerk/RFO Designated Councillor	1x3=3	
	2. Assets lost or misappropriated	Establish who is responsible for security and maintenance of each asset. Appoint a designated councillor responsible for regular monitoring of location and use of assets.	Clerk/RFO Designated Councillor	1x4=4	
				Clerk/RFO	2x3=6

	3. Inadequate or inaccurate valuation of the council's assets.	Arrange for annual review of valuations and arrange for professional valuation where necessary. Internal audit checks.	Designated Councillor		
	4. Asset register not adequately maintained.	Create asset register in accordance with Audit Commission requirements.	Clerk/RFO Designated Councillor	2x3=6	Requesting cert from bus shelter cleaning contractor
	5. Contractors not sufficiently covered by public liability insurance	Main grass cutting/tree/hedge cutting/structural contractors have public liability insurance	Clerk/RFO	2x4=8	
<b>12.</b> To comply with appropriate Government legislation regarding disability, racial equality, safeguarding children etc.	1. Lack of knowledge of applicable legislation	Clerk/RFO to have all appropriate legislation available. Review liabilities and responsibilities annually at PC meetings.	Clerk/RFO	2x4=8	
	2. Lack of public awareness of applicable legislation.	Include, as appropriate, in any public consultations and policy on the website.	Clerk/RFO	3x2=6	
	3. Failure to comply with applicable legislation.	Be advised by LALC and NALC, SLCC.	Clerk/RFO	3x3=9	
<b>13.</b> To carry out adequate safety checks on all equipment /structures for which the council is responsible.	1. Lack of information on equipment/structures.	Ensure that all current legislation and advice is held by Clerk/RFO. Include in asset register all assets for which PC responsible. Place subject as item on PC meeting agenda annually.	Clerk/RFO	3x3=9	Annual condition report to be undertaken on all assets <del>look</del>
	2. Lack of knowledge of safety requirements.	Clerk to hold latest asset condition report for shelters	Clerk/RFO	1x3=3	As above
	3. Lack of commitment to carrying out safety checks.	Delegate responsibility for supervision of particular assets to individual councillors, reporting back to council for any action.	Clerk/RFO Designated Councillor	3x3=9	